

Big Data Analytics Services to Boost Intelligence in Business

Jitansu Sekhar Patra^a, Abani Kumar Bisoyi^b

^{a,b} Department of Computer Science & Engineering, Einstein Academy of Technology & Management, Bhubaneswar, Odisha

Abstract

The usage of big data analytics services to improve business intelligence is examined in this article. More precisely, this paper presents a big data analytics service-oriented architecture (BASOA) and suggests an ontology for big data analytics. It then applies BASOA to business intelligence, and our survey data analysis indicates that the proposed BASOA is feasible for improving enterprise information systems and business intelligence (BI). Additionally, this research investigates relativity, expect ability, and temporality as BI intelligence traits. When it comes to an organization's processes, goods, and services, these are the qualities that decision-makers and customers anticipate from business intelligence. The method suggested in this study may make it easier to conduct research and develop big data science and big data analytics in addition to business analytics and BI.

Keywords: Big data, big data analytics, e-commerce, business intelligence (BI), intelligent agents, data science.

I. Introduction

This is the era of big data [1]. Big data and big data analytics have been revolutionizing innovation, research, development as well as management and business [2, 3, 4]. Big data analytics services have created big market opportunities. For example, the researcher of IDC (International Data Corporation) forecasts that big data and analytics-related services marketing in Asia/Pacific (Excluding Japan) region will grow from US\$3.8 billion in 2016 to US\$7.0 billion in 2019 at a 16.3% CAGR (compound annual growth rate) [5]. Big data and its emerging technologies including big data analytics have been not only revolutionizing the way the business operates but also making traditional data analytics and business analytics bring new big opportunities for academia and enterprises [6, 7, 4, 1]. Big data analytics is an emerging big data technology, and has become a mainstream market adopted broadly across industries, organizations, and geographic regions and among individuals to facilitate big data-driven decision making for businesses and individuals to achieve desired business outcomes [8, 9] [10].

This section proposes an ontology of big data analytics and looks at the interrelationship between big data analytics and data analytics. To begin with, this section first examines the fundamental of big data analytics.

Big data analytics can be defined as the process of collecting, organizing and analyzing big data to discover, visualize and display patterns, knowledge, and intelligence as well as other information within the big data [14, 7]. Similarly, big data analytics can be defined as techniques used to analyze, acquire and visualize knowledge and intelligence from big data [14]. Big data analytics is an emerging science and technology involving the multidisciplinary state-of-art information and communication technology (ICT), mathematics, operations research (OR), machine learning (ML), and decision sciences for big data [6, 2]. The main components of big data analytics include big data descriptive analytics, big data predictive analytics and big data prescriptive analytics [16, 7]. In other words, big data analytics can be represented as

$$\text{Big data analytics} = \text{big descriptive data analytics} + \text{big predictive data analytics} + \text{big prescriptive data analytics} \quad (1)$$

Where + can be explained as “and”. Equation (1) indicates that big data analytics consists of big descriptive data analytics, big predictive data analytics and big prescriptive data analytics, also see Figure 1 below.

Big data descriptive analytics is descriptive analytics for big data [17, 18, 7], and is used to discover new, nontrivial information [18, p. 2], and explain the characteristics of entities and relationships among entities within the existing big data [19, p. 611]. It addresses the problems such as what happened, and when, as well as what is happening. For example, web analytics for pay-per-click or email marketing data belongs to big data descriptive analytics [20].

Big data predicative analytics is predicative analytics for big data [7, 16], which focuses on forecasting trends by addressing the problems such as what will happen, what's going to happen, what is likely to happen and why it will happen [17, 21, 4]. Big data predicative analytics is used to create models to predict future outcomes or events based on the existing big data [19, p. 611]. For example, big data predicative analytics can be used to predict where might be the next attack target of terrorists.

Big data prescriptive analytics is prescriptive analytics for big data [7, 16], which addresses the problems such as what we should do, why we should do and what should happen with the best outcome under uncertainty [16, p. 5]. For example, big data prescriptive analytics can be used to provide an optimal marketing strategy for an e-commerce company.

From the above analysis, big data descriptive analytics and big data predicative analytics are the solutions to the challenge of big data to the existing descriptive analytics and predicative analytics respectively, in turn, to the existing descriptive data mining and predicative data mining respectively [18, p. 2].

An ontology is a formal naming and definition of a number of concepts and their interrelationships that really or fundamentally exist for a particular domain of discourse [21, 7]. Then, an ontology of big data analytics is an investigation into a number of concepts and their interrelationships that fundamentally exist for big data analytics, as illustrated in Figure 1, based on our early work [7]. In this ontology, big data analytics is at the top while big data and data analytics are at the bottom. Big data descriptive analytics, big data predictive analytics, and big data prescriptive analytics are below the big data analytics as its components.

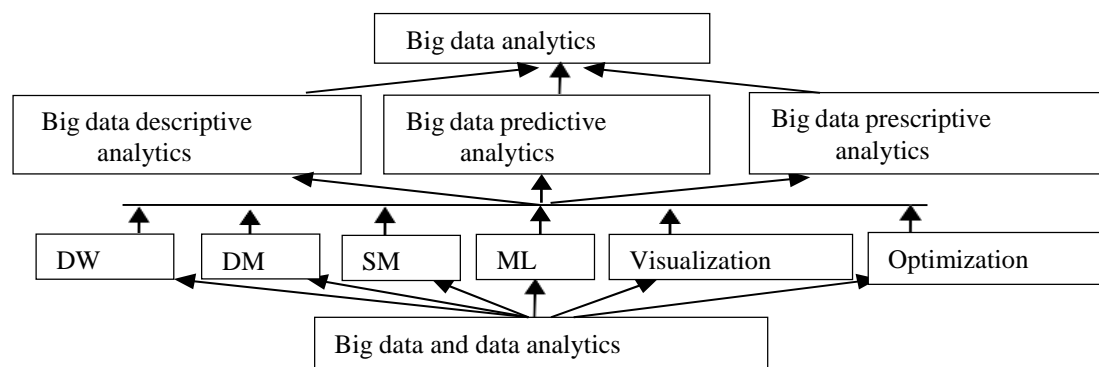


Figure 1. An ontology of big data analytics

In Figure 1, data analytics refers to as a method or technique that uses data, information, and knowledge to learn, describe and predict something [21, p. 341]. In brief, data analytics can then be considered as data-driven discoveries of knowledge, intelligence and communications [17]. More generally, data analytics is a science and technology about examining, summarizing, and drawing conclusions from data to learn, describe, predict and visualize something [6, 7].

The fundamentals of big data analytics consist of mathematics, statistics, engineering, human interface, computer science, and information technology [6, 2]. The techniques for big data analytics encompass a wide range of mathematical, statistical, and modeling techniques [19, p. 590]. Big data analytics always involves historical or current data (often related to operations) and visualization [23]. This requires big data analytics to use DM to discover knowledge from a DW or a big dataset in order to support decision making, in particular in the text of big business and management [21, p. 344]. DM employs advanced statistical tools to analyze the big data available through DWs and other sources to identify possible relationships, patterns and anomalies and discover information or knowledge for business decision making [19, 18]. DW extracts or obtains its data from operational databases as well as from external open sources, providing a more comprehensive data pool including historical or current data [19, p. 590]. Big data analytics also uses statistical modeling (SM) to discover knowledge and wisdom through descriptive analysis that can support decision making [7]. Visualization technologies including display technologies as an important part of big data analytics make knowledge patterns and information for decision making in a form of figure or table or multimedia. In summary, big data analytics in general and big descriptive data analytics, big predictive data analytics, big prescriptive data analytics in specific can facilitate business decision making and realization of business objectives through analyzing current problems and future trends, creating predictive models to forecast future opportunities and threats, and analyzing/optimizing business processes based on involved historical or current data to enhance organizational performance using the mentioned techniques [17]. Therefore, big data analytics can be represented below [7].

$$\text{Big data analytics} = \text{Big data} + \text{data analytics} + \text{DW} + \text{DM} + \text{SM} + \text{ML} + (2) \\ \text{Visualization} + \text{optimization}$$

Equation (2) reveals the fundamental relationship between big data, data analytics and big data analytics, that is, big data analytics is based on big data and data analytics, as illustrated in Figure 1. It also shows that computer science and information technology play a dominant role in the development of big data analytics through providing latest techniques and tools of DM, DW, ML and visualization [6, 7]. SM and optimization still play a fundamental role in the development of big data analytics, in particular in big data prescriptive analytics [16].

It should be noted that Equation (2) is a concise representation for the technological components of big data analytics whereas the proposed ontology of big data analytics is to look at what big data analytics constitutes at a relatively high level, also see Equation (1). At a relatively lower level, the ontology also illustrates what technologies and techniques can support big descriptive data analytics, big predictive data analytics, big prescriptive data analytics, as illustrated in Figure 1.

Apache Hadoop is a platform of big data analytics [1]. As an open source platform for storing and processing large datasets using clusters and commodity hardware, Hadoop can scale up to hundreds and even hundreds of nodes.

Apache Spark is one of the most popular big data analytics services. It has moved from being a component of the Hadoop system, to the big data analytics platform for a number of enterprises [3, 1]. Spark provides dramatically increased large-scale data processing compared to Hadoop, and a NoSQL database for big data management [19, 1]. Apache Spark has provided Goldman Sachs with excellent big data analytics services [3].

We will look at the big data descriptive, predictive and prescriptive analytics as one dimension, and the technological components of big data analytics as another dimension. Then we will provide a 2-dimension analysis for big data analytics as a future research work.

Temporality, Expectability, and Relativity of Intelligence in BI

This section explores the temporality, expectability and relativity of intelligence. It also looks at BI and its relationships with big data analytics.

There are many different definitions on BI from different perspectives. For example,

BI is a framework that allows a business to transform data into information, information into knowledge, and knowledge into wisdom [19, p. 560]. BI has the potential to positively affect a company's culture by creating "business wisdom" and distributing it to all users in an organization. This business wisdom empowers users to make sound business decisions based on the accumulated **knowledge of the business as reflected on recorded historic operational data** [19, p. 560]. BI refers to as a collection of information systems (IS) and technologies that support managerial decision makers of operational control by providing information on internal and external operations [21].

BI is defined as providing decision makers with valuable information and knowledge by leveraging a variety of sources of data as well as structured and unstructured information [24].

The first definition of BI emphasizes that BI is a framework and creates business wisdom for decision makers through business data, information and knowledge and their transformations. The second definition stresses "a collection of IS and technologies" while specifies the decision makers to "managerial decision makers of operational control", and information to "information on internal and external operations". The last definition emphasizes BI "providing decision makers with valuable information and knowledge". Based on the above analysis, BI can be defined as a framework that consists of a set of theories, methodologies, architectures, systems and technologies that support business decision making with valuable data, information, knowledge and wisdom. This definition reflects the evolution of BI and its technologies from decision support systems (DSS) and its relations with data warehouses, executive information systems [24].

The principal tools for BI include software for database query and reporting (e.g. SAP ERP, Oracle ERP, etc.), tools for multidimensional data analysis (e.g. OLAP), and DM e.g. predictive analysis, text mining, web mining [25]. DM is also considered as a foundation of BI [11].

However, what intelligence means in BI is still a big issue for comprehending BI. In what follows, this section addresses this issue through exploring temporality, expectability and relativity of intelligence in BI.

Terminologically, intelligence in BI should be at least human intelligence in relation with business. This kind of intelligence is based on learning and understanding the facts provided by business data, information and knowledge about a business operation and environment or a product or service [19]. The ability of learning, understanding and reasoning belongs to the category of human intelligence [26].

The term "intelligent" has been popular, not only in academia but also in the wider community, due to a

long time, ongoing research and development of artificial intelligence (AI) and intelligent systems (IS) since 1955 [27]. There are about 243 million results related to “intelligent” in the Google world (searched on 27 May 2016). In the academia, the term “intelligent” frequently appears in titles of a great number of books, book chapters, papers, and international conferences as well as other media or products. In the wider community, the term “intelligent” often appears in home appliances and customer electronics including televisions, cameras, vacuum cleaners, washing machines [7], and mobile phones, to name a few. Defining intelligent is not a simple task. According to the Macmillan Dictionary [28, p. 787], the term intelligence means “the ability to understand and think about things, and to gain and use knowledge”. Similarly, the term intelligence has been defined in IS as “the ability to learn and understand, solve problems and make decision” [29, p. 18]. The term intelligent means to be able to perceive, understand, think, learn, predict and manipulate a system [27, p. 1]. All these definitions on intelligence are mainly human intelligence, which has impacted the development of AI [27]. AI has been focusing on intelligence of machines or machine intelligence (Note that the web is also a machine.). In other words, AI is the science and engineering of making intelligent machines to imitate human intelligence [26]. However, a system may not be considered intelligent, even if it has these abilities associated with human intelligence, because the term intelligent implies some expectations from human beings or society, in particular in the setting of business. Practically, it appears that an intelligent system contains a set of functions that jointly make the system easy to use [30], because ‘easy’ is a term related to human intelligence. More generally, a system or a product is intelligent if and only if it contains a set of functions that jointly make the system either easier or faster, or friendlier, or more efficient, or more satisfactory to use than an existing cognate system taking into account the time. Easier, faster, friendlier, or more efficient, or more satisfactory are all the expectations of humans or customers or society for the performance of a system or product. For example, a high speed train running in China is intelligent, because it is faster and friendlier than the existing ones; these are what the Chinese expect.

The above discussion leads to three perspectives on “intelligence” in BI: Temporality of intelligence, expectability of intelligence, and relativity of intelligence. **Temporality of intelligence.** There are two meanings for temporal intelligence. 1.

Temporal intelligence is the ability to adapt to change. This has been motivated to develop temporal logic and evolutionary computing including genetic algorithms [27].

2. Temporality of intelligence means that intelligence is related or limited to a time interval. For example, at the time of writing this paper, few people consider floppy disks as intelligent storage devices. However, a few decades ago floppy disks were considered intelligent in comparison to paper tape for data storage. In what follows, we limit ourselves to the meaning of item 2.

Expectability of intelligence. Intelligence can be considered as a substitution for easier, or faster, or friendlier, or more efficient, or more satisfactory. This is expectability of intelligence. We denote them using the degree of satisfaction. All these related concepts are a set of expectations of humans, as parts of human intelligence. We denote these expectations for a product, P , as $E_P =$

$\{e_i \mid e_i \text{ is an expected performance for function } i \text{ of a product } P\} = \{e_i \mid i \in$

$\{1, 2, \dots, n-1, n\}$, where n is a given integer. For every $i \in \{1, 2, \dots, n-1, n\}$, there is

a perceived performance of customer for function i , p_i , then a product P is intelligent if and only if there exists at least one $i \in \{1, 2, \dots, n-1, n\}$ such that [31, p. 436]

$$s_i = \frac{p_i}{e_i} \geq 0 \quad (3)$$

where s_i is the satisfaction degree of the customer to the i^{th} function of product P .

For example, an iPhone 6S's Touch ID, Apple's fingerprint recognition feature, is

noticeably quicker when unlocking the phone. “quicker” is what the user perceived,

$p_1 = 1.5$, while “quick” is an expected performance, $e_1 = 1$, for iPhone 6S from a customer, based on Equation (3), we have the satisfaction degree of the customer $s_i =$

$1.5 > 0$. Then an iPhone 6S is intelligent.

Relativity of intelligence. Intelligence is a consequence of comparison between two systems (or products or services), which leads to the relativity of intelligence. Generally speaking, let X and Y be two systems. X is intelligent if X is better than Y with respect to E , where E is a set of human expectations. “Better” is a relativity concept. For

example, a new microwave is intelligent because it displays the temperature when microwaving food. A user believes that displaying the temperature is better than not displaying it. This example reflects the relativity of intelligence. Displaying temperature belongs to the set of expectations E . The set of human expectations can be considered as a set of demands. The expectation of human beings and society promotes intelligence and social development. Therefore, it is significant to define IS with respect to the set of human expectations or demands.

In summary, intelligence in BI can be measured through three dimensions: temporality, expectability and

relativity. In other words, in a BI system there are three characteristics of its intelligence: temporality, expectability and relativity. The degree of intelligence of a BI system or product or service can be measured using this triad, that is,

$$\text{Degree of intelligence} = \text{temporality} + \text{expectability} + \text{relativity} \quad (4)$$

Equation (4) is more useful for BI and big data intelligence, because they are based on performance, business advantages, competitiveness advantages of systems or products or services. All of these are closely associated with temporality, expectability and relativity of intelligence. This formula can be realized by using big data analytics and big data, in other words, big data and big data analytics can generate big data intelligence, for short,

$$\text{big data intelligence} = \text{big data} + \text{big data analytics} \quad (5)$$

Equation (5) indicates that increase of either big data or big data analytics can increase big data intelligence. This is partially proved by what Professor Peter Norvig, the Google's Director of Research, said "we don't have better algorithms; we just have big data" [4].

Temporality, expectability, relativity of intelligence can be considered as a fundamental for BI including organization intelligence, enterprise intelligence, marketing intelligence [14] and big data intelligence. We will explore it as a future work.

In fact, the global competitiveness among the giant companies lies in these three dimensions of intelligence in businesses, decision making, products and systems. Big data and analytics will intensify the competition of the giant companies in terms of temporality, expectability, relativity of intelligence. This might be a reason why giant companies are adopting big data and analytics technologies [3, 32]. This degree of intelligence also differentiates BI from AI using the three properties of intelligence in BI. Throughout this paper, we use these three dimensions of intelligence as the basis to understand BI.

Big data analytics can be considered as a part of BI [11, 25], because it "supports business decision making with valuable data, information and knowledge" [6]. Both BI and big data analytics are common in emphasizing either valuable data or information or knowledge. Tableau [3], QlikView and Tibco's Spotfire are leading BI tools for interactive visualization for data exploration and discovery [32]. These BI tools are also considered as the tools of big data analytics. This implies that BI and big data analytics share some common tools to support business decision making.

Currently, BI is based on four cutting-age technology pillars: cloud, mobile, big data and social networking technologies [22, 32] (Note that technology as a service is becoming popular in cloud computing). Each of these pillars corresponds to a special kind of web services, that is, cloud services, mobile services, big data services and social networking services. All these constitute modern web services, the Internet of services [23]. Each of these services has been supported by big data analytics services [6, 7], as shown in Figure 2. This may be the reason why many companies have been moving from BI, DM, and DW to business analytics in general and big data analytics (BA) in specific in recent years [26, 3].

It should be noted that for the state-of-art web services, Sun et al [23, 7] explores that web services mainly consist of mobile services, analytics services, cloud services, social networking services, and service as a web service. Here we emphasize big data analytics services at the center to support cloud services, social networking services, mobile services, and e-services to reflect the big data and big data analytics as an emerging new service [7].

Based on IDC's prediction for the IT market in 2014 [33], spending on big data will explode and grow by 30% to \$14+ billion, in which, the spending on big data analytics services will exceed \$4.5 billion, growing 21%. The number of providers of big data analytics services will triple in three years. This means that big data analytics services have become an important emerging market, together with the Internet of services including e-services, cloud services, mobile services and social networking services. All these five services and the technologies shape the most important markets for e-commerce and e-business [23].

Discovering information, knowledge and wisdom from databases, data warehouses, data marts and the Web is not only a central topic for business operations, marketing and BI [7], big data analytics can also use it to measure temporality, expectability and relativity of intelligence of BI for improving business decision making.

BASOA: Big Data Analytics Service Oriented Architecture

This section proposes a big data analytics service-oriented architecture (BASOA) and then examines each of the main players in the BASOA.

Different from the traditional SOA [34], the proposed BASOA specifies general services to big data analytics services, as showing in Figure 3. We use BA (big analytics) in this architecture, BASOA, to represent big data analytics. This is reasonable because big data and big analytics both are originally from data and analytics respectively [16, 7].

In this BASOA, big data analytics service provider, big analytics service requestor, big data analytics service broker are three main players. In what follows, we will look at each of these in some detail, taking BI into account.

In BASOA, big data analytics service requestors include organizations, governments and all level business decision makers such as CEO, CIO and CFO as well as managers. Big data analytics service requestors also include business information systems and e-commerce systems. Big data analytics service requestors require big data analytics services including information analytics services, knowledge analytics services, organization analytics services, business analytics services, market analytics services with visualization techniques to provide knowledge patterns and information as well as wisdom [19] for decision making in the form of figures or tables or reports [35]. More generally, big data analytics service requestors include people who like to make decisions or acquire information based on analytical reports provided by big data analytics service provider [6]. Therefore, a person with smartphone receiving analytics services like GPS information is also a big data analytics service requestor [17, 7].

Applying BASOA to Enhance BI

This section looks at how to apply the proposed BASOA to enhance BI in some detail. BAaaS (Big data analytics as a service), as discussed in the BASOA above, means that an individual or organization or information system or software agent uses a widerange of analytic tools or apps wherever they may be located [17]. BAaaS has the ability to turn a general analytic platform into a shared utility for an enterprise or organization with visualized analytic services [17]. A big data analytics service can be available on the Web or used by smartphone [7]. Therefore, big data analytics services include e-analytics services or web analytics services (WAS) and Amazon Web Services (AWS) [6, 3]. Furthermore, big data analytics services also include business analytics services, marketing analytics services, organizational analytics services, security analytics services and predictive analytics services [5]. Big data analytics services are gaining popularity rapidly in business, e-commerce, e-service, and management in recent years. For example, big data analytics services model has been adopted by many famous web companies such as Amazon, Microsoft, and eBay [17]. The key reason behind it is that the traditional hub-and-spoke architectures cannot meet the demands driven by increasingly complex business analytics [17]. BAaaS promises to provide decision makers with visualizing much needed big data [7]. Cloud analytics is an emerging alternative solution for big data analytics [6].

As previously defined, BI is a set of theories, methodologies, architectures, systems and technologies that support business decision making with valuable data, information and knowledge". BASOA is an architecture for supporting business decision making with big data analytics services. The theory of big data analytics providers, brokers and requestors of the BASOA can facilitate the understanding and development of BI and business decision making. For example, from an in-depth study of the BASOA, an enterprise and its CEO can know who are the best big data analytics providers and brokers in order to improve his organization, business, market performance, and global competitiveness.

We surveyed 71 information technology managers at the Association for Education in Journalism and Mass Communication (AEJMC) in Montreal during August 6-9, 2014 [6], to collect data concerning the enterprise-level acceptability of the BASOA concept. These results indicate some preliminary support for the BASOA concept of having service brokers work with service requesters and providers similar to the way private mortgage and loans work in the USA. Based on this preliminary enterprise acceptability of this BASOA model, we propose that more research be done to investigate how it could be used in the near future.

Related Work and Discussion

We have mentioned a number of scholarly researches on data analytics, big data analytics, and BI. In what follows, we will focus on related work and discussion on ontology of big data analytics, and the work of SAP as well as incorporation of big data analytics into BI.

Why does big data analytics really matter for modern business organizations? There are many different answers to this question from different researchers. For example, Davis considers that the current big data analytics has embodied the state-of-art development of modern computing [38], which has been reflected in Section 2. Gandomi and Harder [14] discuss how big data analytics has captured the attention of business and government leaders through decomposing big data analytics into text analytics, audio analytics, video analytics, social media analytics, and predictive analytics. This implies that big data can be classified into big text data, big audio data, big video data, and big social media data [14].

Big data analytics and BI have drawn an increasing attention in the computing, business, and e-commerce community recently. For example, Lim et al [11] examine BI and analytics by focusing on the research directions. They consider BI and analytics (BIA) as a current form replacing the traditional BI, whereas we still consider BI and big data analytics are two different concepts, although they have close relationships and share some commons.

One of the contributions of this paper is that big data analytics services can enhance BI. Fan et al [14] provide a marketing mix framework for big data management through identifying the big data sources, methods, and applications for each of the marketing mix, consisting of people, product, place, price and promotion. However, they have not shown the relationship between marketing intelligence and BI in terms of big data analytics.

II. Conclusion

This paper examined how to use big data analytics services to enhance BI by presenting an ontology of big data analytics and a big data analytics service-oriented architecture (BASOA), and then applying BASOA to BI, where our surveyed data analysis showed that the proposed BASOA is viable for enhancing BI and enterprise information systems. This paper also examined temporality, expectability and relativity as the characteristics of intelligence in BI, and discussed the interrelationship between BI and big data analytics. The proposed approach in this paper might facilitate the research and development of business analytics, big data analytics, BI, e-services and IoS as well as big data computing and big data science.

References

- [1]. C. K. Reddy, "A survey of platforms for big data analytics," *Journal of Big Data* (Springer), vol. 1, no. 8, pp. 1-20, 2014.
- [2]. C. P. Chen and C.-Y. Zhang, "Data-intensive applications, challenges, techniques and technologies: A survey on Big Data," *Information Sciences*, vol. 275, p. 314-347, 2014.
- [3]. Tableau, "Top 8 Trends for 2016: Big Data," 2015. [Online]. Available: www.tableau.com/Big-Data.
- [4]. A. McAfee and E. Brynjolfsson, "Big data: The management revolution," *Harvard Business Review*, October, pp. 61-68, 2012.
- [5]. S. Roche, "IDC Reveals 53% of Organizations in the APEJ Region Consider Big Data and Analytics Important for Business," 21 4 2016. [Online]. Available: <http://www.idc.com/getdoc.jsp?containerId=prAP41208316>.
- [6]. Z. Sun, K. Strang and J. Yearwood, "Analytics service oriented architecture for enterprise information systems," in *Proceedings of iiWAS2014, CONFENIS 2014*, 4 - 6 Dec 14, Hanoi, 2014.
- [7]. Z. Sun, H. Zou and K. Strang, "Big Data Analytics as a Service for Business Intelligence," in *I3E2015, LNCS 9373*, Berlin, 2015.
- [8]. Z. Sun, S. Firmin and J. Yearwood, "Integrating online social networking with ecommerce based on CBR," in *The 23rd ACIS 2012 Proceedings*, 3-5 Dec, Geelong, 2012.
- [9]. Z. Ali, "New IDC MarketScape Provides a Vendor Assessment of the Worldwide Business Analytics Consulting and Systems Integration Services for 2016," 29 4 2016. [Online]. Available: <http://www.idc.com/getdoc.jsp?containerId=prUS41224416>.
- [10]. D. Vesset, B. McDonough, D. Schubmehl and M. Wardley, "Worldwide Business Analytics Software 2013-2017 Forecast and 2012 Vendor Shares (Doc # 241689)," 6 2013. [Online]. Available: <http://www.idc.com/getdoc.jsp?containerId=241689>. [Accessed 28 6 2014].
- [11]. E. Lim, H. Chen and G. Chen, "Business Intelligence and Analytics: Research Directions," *ACM Transactions on Management Information Systems*, vol. 3, no. 4, pp. 1-10, 2013.
- [12]. H. P. Luhn, "A Business Intelligence System," *IBM Journal of Research and Development* 2(4), pp. 314-319, 1958.
- [13]. E. Turban and L. Volonino, *Information Technology for Management: Improving Strategic and Operational Performance* (8th Edition), Danvers, MA: Wiley & Sons, 2011.
- [14]. S. Fan, R. Y. Lau and J. L. Zhao, "Demystifying Big Data Analytics for Business Intelligence Through the Lens of Marketing Mix," *Big Data Research*, vol. 2, p. 28-32, 2015.
- [15]. A. Gandomi and M. Haider, "Beyond the hype: Big data concepts, methods, and analytics," *International Journal of Information Management* 35 (2015), vol. 35, p. 137-144, 2015.
- [16]. M. Minelli, M. Chambers and A. Dhiraj, *Big Data, Big Analytics: Emerging Business Intelligence and Analytic Trends for Today's Businesses*, Wiley & Sons (Chinese Edition 2014), 2013.
- [17]. D. Delena and H. Demirkanb, "Data, information and analytics as services," *Decision Support Systems*, vol. 55, no. 1, p. 359-363, 2013.
- [18]. M. Kantardzic, *Data Mining: Concepts, Models, Methods, and Algorithms*, Hoboken, NJ: Wiley & IEEE Press, 2011.
- [19]. C. Coronel and S. Morris, *Database Systems: Design, Implementation, and Management* (11th edition), Boston: Cengage Learning, 2015.
- [20]. C. Cramer, "How Descriptive Analytics Are Changing Marketing," 19 May 2014. [Online]. Available: <http://www.miprofs.com/wp/descriptive-analytics-changingmarketing/>. [Accessed 6 7 2015].
- [21]. T. Gruber, "Toward principles for the design of ontologies used for knowledge sharing," *International Journal of Human-Computer Studies*, vol. 43, no. 5-6, p. 907-928, 1995.
- [22]. Z. Sun and J. Yearwood, "A theoretical foundation of demand-driven web services," in *Demand-Driven Web Services: Theory, Technologies, and Applications*, IGI-Global, 2014, pp. 1-25.
- [23]. R. Sabherwal and I. Becerra-Fernandez, *Business Intelligence: Practices, Technologies, and Management*, Hoboken, NJ: John Wiley & Sons, Inc., 2011.
- [24]. C. Holsapple, A. Lee-Post and R. Pakath, "A unified foundation for business analytics," *Decision Support Systems*, vol. 64, p. 130-141, 2014.
- [25]. K. Laudon and J. Laudon, *Management Information Systems-Managing the Digital firm* (14th Edition), Boston: Person, 2016.
- [26]. F.-Y. Wang, "A big-data perspective on AI: Newton, Merton, and Analytics Intelligence," *IEEE Intelligent Systems*, Sept/Oct, pp. 2-4, 2012.
- [27]. S. Russell and P. Norvig, *Artificial Intelligence: A Modern Approach* (3rd Edition), Upper Saddle River: Prentice Hall, 2010.
- [28]. Macmillan, *Macmillan English Dictionary for Advanced Learners*, London: Macmillan, 2007.
- [29]. M. Negnevitsky, *Artificial Intelligence: A Guide to Intelligent Systems* (2nd Edition), Harlow: Addison-Wesley, 2005.
- [30]. K. J. Astrom and T. J. McAvoy, "Intelligent control," *J. Process Control*, vol. 2, no. 3, pp. 115-126, 1992.
- [31]. E. K. Larson and C. F. Gray, *Project Management: The Managerial Process* (5th Edition), New York: McGraw-Hill, 2011.
- [32]. IDC, "IDC Predictions 2014: Battles for Dominance — and Survival — on the 3rd Platform," Dec 2013. [Online]. Available: <http://www.idc.com/getdoc.jsp?containerId=244606>. [Accessed 13 2 2014].
- [33]. A. Brust, "Gartner releases 2013 BI Magic Quadrant," 2013. [Online]. Available: <http://www.zdnet.com/gartner-releases-2013-bi-magic-quadrant-7000011264/>. [Accessed 14 2 2014].
- [34]. M. P. Papazoglou, *Web Services: Principles and Technology*, Harlow, England: Pearson Prentice Hall, 2008.

- [35]. R. J. Kauffman, J. Srivastava and J. Vayghan, "Business and data analytics: New innovations for the management of e-commerce," *Electronic Commerce Research and Applications*, vol. 11, p. 85–88, 2012.
- [36]. McKinsey, "Big data: The next frontier for innovation, competition, and productivity," May 2011. [Online]. Available: <http://www.mckinsey.com/business-functions/business-technology/our-insights/big-data-the-next-frontier-for-innovation>.
- [37]. J. Park, J. Kim and J. Koh, "Determinants of continuous usage intention in web analytics services," *Electronic Commerce Research and Applications*, vol. 9, no. 1, pp. 61-72, 2010.
- [38]. C. K. Davis, "Viewpoint Beyond Data and Analytics- Why business analytics and big data really matter for modern business organizations," *CACM*, vol. 57, no. 8, pp. 39-41, 2014.
- [39]. A. Elragal, "ERP and Big Data: The Inept Couple," *Procedia Technology*, vol. 16, p. 242 – 249, 2014.
- [40]. Z. Sun and G. Finnie, *Intelligent Techniques in E-Commerce: A Case-based Reasoning Perspective*, Heidelberg Berlin: Springer-Verlag, 2004; 2010.
- [41]. R. van der Meulen and J. Rivera, "Gartner Says Worldwide Business Intelligence and Analytics Software Market Grew 8 Percent in 2013," 29 4 2014. [Online]. Available: <http://www.gartner.com/newsroom/id/2723717>. [Accessed 28 6 2014].
- [42]. R. J. Schalkoff, *Intelligent Systems: Principles, Paradigms, and Pragmatics*, Boston: Jones and Bartlett Publishers, 2011.
- [43]. Z. Sun, K. Strang and S. Firmin, "Business Analytics-Based Enterprise Information Systems," *Journal of Computer Information Systems*, p. DOI: 10.1080/08874417.2016.1183977, 2016